

# EXPANSION TIMELINE

vision & strategy	design & financing		construction & readiness	
2016	2017	2018	2019	2020
Long-Term Vision & Strategy	Discovery, Feasibility & Due Diligence	Design & Feedback	Business Plan & Capitalization	Site Work & Construction
<ul style="list-style-type: none"> <li>• Board discussion on growth &amp; capacity</li> <li>• Member-Owner survey</li> </ul>	<ul style="list-style-type: none"> <li>• Market study</li> <li>• Hire NCG Development Co-op</li> <li>• Project announcement</li> <li>• Pro forma draft</li> <li>• Member-Owner engagement (ongoing)</li> </ul>	<ul style="list-style-type: none"> <li>• Planning Board and Historic District Commission approval</li> <li>• Concept site plans</li> <li>• Secure additional parking spaces</li> <li>• Design development</li> <li>• Store layout development</li> <li>• Member-Owner input sessions</li> <li>• Final store expansion layout</li> <li>• Member-Owner survey including expansion</li> </ul>	<ul style="list-style-type: none"> <li>• Construction documents issued</li> <li>• Finalize pro forma</li> <li>• Capitalization strategy</li> <li>• Business plan</li> <li>• Secure New Market Tax Credits</li> <li>• Member-Owner capital campaign</li> <li>• Bank selection</li> <li>• Loan authorization</li> <li>• City approvals</li> <li>• Permits</li> <li>• Construction contract</li> <li>• Final Board approval</li> <li>• Groundbreaking</li> <li>• Construction starts</li> </ul>	<ul style="list-style-type: none"> <li>• Order &amp; install equipment</li> <li>• Organizational chart finalized</li> <li>• Job fair &amp; orientation</li> <li>• Marketing &amp; PR campaign</li> <li>• New construction &amp; renovations completed</li> <li>• Finalize department plans &amp; implement</li> <li>• Ribbon cutting</li> <li>• Grand re-opening</li> </ul>